



EDITOR'S NOTE

Welcome to the first issue of the *Journal of Policy & Strategy* in 2025.

ADM Charles Richard, USN (Ret.) and Robert Peters open the Analysis section of this issue by discussing improvements to a Joint Professional Military Education (JPME). The authors highlight the need for JPME to focus on military solutions that align with U.S. goals rather than on non-military tools. Mark Schneider discusses the Biden Administration's November 2024 *Nuclear Weapons Employment Guidance Report* and proposes steps the Trump Administration ought to take to address U.S. strategic deficiencies given adversaries' nuclear programs. Kenton White analyzes the disconnect between academia and military practitioners and argues that to avoid irrelevance, academics ought to pose a constructive challenge to the thinking of the politicians and the armed forces. Masoud Kazemzadeh discusses options for U.S. strategy in the Middle East informed by his deep familiarity with the region.

The Analysis section also contains a Special Feature: three case studies on the pernicious effects of arms control on extended deterrence. These articles are adapted from an extensive study of the subject, including: the Presidential Nuclear Initiatives by Matthew Costlow; the Anti-Ballistic Missile Treaty by Michaela Dodge and Keith Payne; and, the impact of arms control misconceptions on extended deterrence and assurance by David Trachtenberg and Keith Payne.

This issue's Interviews section features an interview with Martin Kroupa, Head of Regional Development, Post Bellum Nonprofit Organization, who discusses Russia's full-scale invasion of Ukraine and the role of nonprofits in supporting the Ukrainians. The Honorable James Anderson, former Deputy Under Secretary of Defense for Policy, offers his thoughts on countering China.

The Proceeding's section highlights speakers' presentations from National Institute for Public Policy's webinar in November 2024. Franklin C. Miller, Robert G. Joseph and Robert Soofer (moderated by David Trachtenberg) share their thoughts on what to expect and what should be done regarding the Trump Administration's nuclear and missile defense policy.

The Literature Review section offers thoughts on three contemporary publications: Dmitri Alperovitch's (with Garrett Graff), *World on the Brink: How America Can Beat China in the Race for the Twenty-First Century* reviewed by Michaela Dodge; Heather Williams's (et. al), *Project Atom 2024: Intra-War Deterrence in a Two-Peer Environment* reviewed by Matthew R. Costlow; and Julia Davis's, *In Their Own Words—How Russian Propagandists Reveal Putin's Intentions* reviewed by David J. Trachtenberg.

The Documentation section contains select excerpts from five significant publications: The Department of Defense's *Military and Security Developments Involving the People's Republic of China* report; Mark Rutte's December 2024 speech "To Prevent War, NATO Must Spend More;" the Russian Federation's *Fundamentals of State Policy of the Russian Federation on Nuclear Deterrence* document; the Department of Defense's *Report on the Nuclear Employment Strategy of the United States*; and Marek Menkiszak's *Winning the War with Russia (Is Still Possible). The West's Counter-Strategy Towards Moscow*—a report detailing steps the West can take to defeat Russia's aggression in Ukraine.

Finally, the From the Archive section features select excerpts from the Intelligence Report by Team B on Soviet strategic objectives. The "Team B" report changed for the better the intelligence community's analysis of Soviet strategic intentions.

We hope you, the readers, enjoy and find useful this issue of the *Journal of Policy & Strategy*.

